

Methodology: Coffee Barometer Coffee Brew Index & Scoring Rubric

Outline

[Scope and focus of the Coffee Brew Index](#)

[Company engagement and data used](#)

[Overall classification](#)

[Explanation of scoring structure per category](#)

[Explanation of scoring structure per question](#)

Scope and focus of the Coffee Brew Index

The 2023 Coffee Barometer's Coffee Brew Index assesses the top 11 roasters based on key sustainability issues. The sustainability criteria in the assessment and the associated questions are designed to measure each company's maturity in essential coffee supply chain sustainability topics, including: Sustainability Strategy, Social Conditions & Inclusion, Environment and Sustainable Purchasing & Economic Conditions.

The assessment surpasses a mere checklist of sustainability topics being addressed. Instead, it evaluates the depth of commitments and the extent to which they are integrated into the core business and decision-making processes. Higher scores were awarded to companies demonstrating well-defined strategies across multiple dimensions of sustainability, setting specific time-bound goals, incorporating investments and activities into their supply chains, as well as maintaining continuous monitoring and public reporting on their sustainability objectives.

As part of the assessment, we looked into four categories. These categories and associated sub-categories are further specified below. The categories selected are a reflection of the most pressing sustainability challenges in the coffee sector. Each component has been unpacked and articulated with support of different thematic experts engaged with the Coffee Barometer initiative. The categories assessed are:

- 1) **Sustainability Strategy**—includes both corporate and coffee-specific sustainability strategy maturity and completeness, reporting standards, and multi-stakeholder initiative engagements.
- 2) **Social Conditions & Inclusion**—includes both labor condition issues (codes of conduct, risk prevention and engagement) as well as social inclusion strategies, goals and activities in the supply chain (empowerment of women, next generation farmers, amongst others.)
- 3) **Environment**—includes climate change strategies, targets, activities and reporting as well as commitments on deforestation, and activities intended to enhance and preserve forested areas.
- 4) **Sustainable Purchasing & Economic Conditions**—includes purchasing practice data (volumes under certification or standard, premiums, multi-year contracts, traceability), as well as initiatives to measure and improve farmer economic viability in the supply chain.

Company engagement and data used

To conduct the assessment, we assessed the contents of corporate annual or sustainability reports, as well as any accompanying documents or sets of public information directly linked to these reports. Our decision to focus on these sources aligns with the principles outlined in the Global Reporting Initiative (GRI) and its associated guidance, which emphasizes the importance of easy accessibility to relevant information.

We assessed the latest documentation available for each company, using a cut-off date of May 1st 2023 to consider reports or publications as part of this year's assessment. In many cases, these documents reflect 2022 data, however, some companies do not publish (sustainability) reports each

year or had not published 2022 information yet. In those cases, we have used the most recent documentation available. This is noted on the specific company profiles. While we do not factor how recent the sustainability reporting is into the scoring for this year, it is important to emphasize that timely and regular reporting of sustainability data is a best practice.

Following the completion of the assessments, we shared the individual evaluations with the respective companies and extended an invitation for them to provide feedback.

Acknowledging the valuable contribution made by companies in engaging with our assessment, we are grateful for the proactive involvement and comments provided by the majority of roasters. Regrettably, we must note that Kraft-Heinz is the only company that did not respond to our invitations to participate in the evaluation process.

Overall classification

Depending on the evaluation performance and results, a company is classified in one of the below categories.

Range	Classification	Description
0-29	Laggards	Minimal (or lacking) engagement in coffee-specific sustainability planning, goals, practices, and public reporting.
30-44	In development	Recognizing sustainability importance with initial steps taken. Broad strategy in place, but limited investment or inconsistent reporting.
45-64	Moving	Tangible progress in sustainability with strategic direction and goal setting. Initiatives not yet fully integrated, reporting may lack comprehensiveness.
65-79	Advanced	Comprehensive strategy, specific goals with concrete investments. Regular reporting, but may need improvement in some areas.
80+	Leading	Robust sustainability strategies, substantial investment and integrated initiatives. Transparent, regular reporting and often industry standard-setters.

Please note that category scores have been rounded in the overall ranking overview for simplicity and this is reflected in calculating each company's overall score. Please see the individual company breakdowns for individual performance on each category and topic area.

Explanation of scoring structure

The final score is based on performance within the different categories and sub-categories. The developed scoring structure is simple and balanced, aimed to provide an overview of performance against the major sustainability categories. Some components and specific indicators are prioritized in order to emphasize the importance of the topic.

As demonstrated below, each of the four overarching categories (Sustainability Strategy, Social Conditions & Inclusion, Environment and Sustainable Purchasing & Economic Conditions) was weighted equally towards the final score. Performance for each category is based on the weight of each sub category, which is further defined by the individual question scores and weights within that section. The overview provides a brief explanation of what adherence to best practices in each sustainability category and indicator would look like.

As an example: the Social Conditions & Inclusion section is one of the four overarching categories and it represents 25 of the 100 points a company can achieve. The actual score achieved is based on performance against the two sub-categories: Labor Conditions and Social Inclusion, both equally weighted within the category (Therefore, i.e., 12,5 points of the total company score, each). In this particular case, the score of labor conditions is composed of performance against three indicators with a different weight per question: Code of Conduct (40%), Identifying Risk (20%) and Investments (40%).

Page 8 details the scoring methodology per indicator/question.

Sustainability Strategy			
10 points	1. Corporate Sustainability Strategy The company has and executes a sustainability strategy across its operations, including adherence to reputable global sustainability standards and frameworks.	70%	A. Strategy Maturity The company's strategy and policies are informed by materiality and risk assessments, include measurable and timebound goals, include supply chain goals and objectives and transparent and public reporting of progress, which is verified by a third party.
		30%	B. Standards and Frameworks The company publicly adheres to and utilizes the following recognized standards, frameworks, or initiatives to drive its goal setting and reporting: GRI, CDP, SASB, SBTi, SDGs, UNGPRF, TCFD, UN Global Compact.
15 points	2. Coffee-Specific Sustainability Strategy The company has and executes a comprehensive coffee specific-sustainability strategy that addresses social, environmental and economic issues in the supply chain.	40%	A. Public Coffee-Specific Strategy The company has a public coffee supply chain sustainability strategy that goes beyond individual and ad-hoc project investments.

	The company is also engaged in non-competitive and multi-stakeholder partnerships at industry level.	40%	B. Comprehensive Coffee-Specific Strategy The strategy covers all key coffee supply chain sustainability issues: labor rights, social inclusion, climate change, deforestation, living income/profitability, and purchasing practices.
		20%	C. Industry-Level Partnerships: The company is engaged in industry-wide partnerships and initiatives relevant to coffee sustainability issues (e.g., GCP, ICO CPPTF, IPC C&C, SCC, WCR, IWCA, amongst others.)

Social Conditions & Inclusion			
12,5 points	1. Labor Conditions The company has a robust code of conduct or responsible sourcing standard to ensure compliance with labor conditions and rights. It has taken steps to proactively identify labor rights issues in the countries the company sources from and takes action to address labor issues in origins of concern.	40%	A. Code of Conduct The company's code of conduct or responsible sourcing policy is comprehensive to cover all pertinent labor conditions and rights issues: prohibiting child labor, bonded or forced labor, and discrimination; ensures a healthy work environment, freedom of association, good labor contracting practices, minimum wages, and grievance mechanisms are in place.
		20%	B. Identifying Risk The company is proactive in identifying origins with potential labor rights issues using traditional methods (media scans and published reports), supply chain monitoring data, needs assessments and/or works with external stakeholders to evaluate risks at origin.
		40%	C. Investments The company is active in addressing origins with potential labor rights issues through: examining root causes of labor rights violations, working with partners and national bodies to identify and address risks systematically, making labor condition data public, and creating remediation plans where needed and evaluating their effectiveness.

12,5 points	<p>2. Social Inclusion</p> <p>The company has a mature social inclusion strategy that includes women, the next generation of coffee producers and diversity, equity and inclusion in the coffee supply chain and has activities and investments in place to support it.</p>	50%	<p>A. Strategy Maturity</p> <p>The company has a coffee supply chain social inclusion strategy that is: based on investigations or risk assessments in the supply chain to understand pertinent social issues, has specific time-bound targets or commitments, and has activities and investments in place that are assessed regularly with results reported publicly and integrated into the corporate decision-making process.</p>
		50%	<p>B. Investments</p> <p>Activities and investments focused on some of the following components: decision-making, ownership and access to productive resources, training, and participation in producer or other community structures.</p>

Environment			
12,5 points	<p>1. Climate Change</p> <p>The company has a robust climate change strategy with targets and commitments in-line with standard corporate climate initiatives (which includes Scope 3 targets, public carbon reduction and net zero plans) and has activities and investments in place to support it.</p>	25%	<p>A. Strategy Maturity</p> <p>The company has a coffee supply chain climate change strategy that is: based on investigations or risk assessments to understand pertinent climate issues in the supply chain, has specific time-bound targets or commitments, and has activities and investments in place that are assessed regularly with results reported publicly and integrated into the corporate decision-making process.</p>
		20%	<p>B. Alignment with Climate Initiatives</p> <p>The company has climate change targets and commitments in-line, validated or reported through standard corporate climate initiatives (SBTi, CDP, amongst others.)</p>
		20%	<p>C. Formalized Commitments</p> <p>The company has Scope 1,2, and 3 commitments in place, has a public carbon reduction plan (by 2030) and a commitment to reach net-zero by 2050 or earlier (dates refer to the globally standard timeframes).</p>

		20%	D. Investments Activities and investments are comprehensive to address coffee supply chain climate issues and include: training in climate smart agriculture, measuring farm-level emissions and sharing results back with producers, projects that meet recognized carbon project standards for insetting or offsetting or generate direct cash payments to producers.
		15%	E. Other Environmental Investments The company has other environmental commitments in place to address issues of water and soil conservation, water pollution prevention, biodiversity, waste, regenerative agriculture, etc.
12,5 points	2. Deforestation The company has a robust deforestation strategy that includes a zero-deforestation policy (with a cut-off date before Dec 31, 2020), farm mapping at origin, and activities and investments to promote forest conservation in the supply chain.	30%	A. Strategy Maturity The company has a coffee supply chain avoided deforestation strategy that is: based on investigations or risk assessments to understand pertinent deforestation issues in the supply chain, has specific time-bound targets or commitments, and has activities and investments in place that are assessed regularly with results reported publicly and integrated into the corporate decision-making process.
		20%	B. Cut-Off Date The company has a Deforestation-free policy with a cut-off date of Dec 31, 2020 or before.
		20%	C. Mapping The company invests in farm mapping at origin with data points or polygons in forested areas.
		30%	D. Investments Activities and investments are comprehensive to address coffee supply chain deforestation, including: training on forest conservation, initiatives addressing deforestation beyond the farm, providing plants/seedlings for reforestation projects, and public support of legislation or voluntary initiatives to halt deforestation in commodity supply chains.

12,5 points	<p>1. Purchasing Practices</p> <p>The company sources a majority of its volume through a standard or certification, pays (and reports on) sustainability premiums, has multi-year contract agreements in place and significant farm-level traceability.</p>	40%	<p>A. Standards/ Certifications</p> <p>At least 80% of the company's coffee volume is sourced under a standard or certification</p>
		20%	<p>B. Sustainability Premiums</p> <p>The company makes public its premiums paid for sustainability practices</p>
		20%	<p>C. Multi-Year Contracts</p> <p>At least 90% of contracts (weighted to supply volume) have 2 year or greater terms.</p>
		20%	<p>D. Traceability</p> <p>The company can trace back 80%+ of its coffee volume to individual farms.</p>
12,5 points	<p>2. Farmer Economic Viability</p> <p>The company has a robust farmer economic viability strategy that includes efforts to assess costs of production, net income and/or living income and is making effort to reduce living income gaps or compensate farmers who are producing below the cost of production.</p>	40%	<p>A. Strategy Maturity</p> <p>The company has a coffee supply chain farmer economic viability strategy that is: based on investigations or risk assessments to understand pertinent economic issues in the supply chain, has specific time-bound targets or commitments, and has activities and investments in place that are assessed regularly with results reported publicly and integrated into the corporate decision-making process.</p>
		20%	<p>B. Net Income</p> <p>The company is assessing net income of producers with an emphasis on understanding cost of production to ensure that it is exceeded by income earned.</p>
		20%	<p>B. Living Income</p> <p>The company is measuring living income of producers in the supply chain</p>
		20%	<p>D. Reducing Economic Gaps</p> <p>The company is making efforts to reduce living income gaps and/or financially compensate farmers who have produced below the cost of production.</p>

Explanation of scoring structure per question

In the below overview you can find the details of the scoring methodology per indicator as introduced above. Two areas are of importance to properly understand this overview:

1. **The overall scoring key.** The key demonstrates the standardized 5-level rating system used for each indicator that ranges from little or no evidence to very good performance.
2. **The score key per question.** Indicates how answers are rolled up from individual answer choices within a question to the resulting color-coded score. Each question is scored individually so that performance on each sustainability attribute could be understood and communicated more granularly and also rolled up into section-wide and category scores.

Coffee Brew Index Assessment			Scoring Key
This assessment evaluates the maturity of the top 11 major coffee companies on four sustainability-related categories: 1) Sustainability Strategy, 2) Social Conditions & Inclusion, 3) Environment and 4) Sustainable Purchasing & Economic Conditions. Note that the majority of the below questions refer to coffee-specific sustainability strategies, investments, activities and goals in particular.			= 4 points
			= 3 points
			= 2 points
			= 1 point
			= 0 points
1. Sustainability Strategy			
A. Corporate Sustainability Strategy (10 points)			
70%	Which of the following applies to the company's sustainability strategy or policies:	Strategy is informed by materiality assessment and/or risk assessments	7= dark green 5-6= green 3-4= yellow 1-2 = orange
		The strategy includes a framework for evaluating progress that includes measurable time-bound goals	
		Sustainability Strategy includes corporate, processing operation goals/objectives AND supply chain, origin goals and objectives	
		Sustainability projects and investments at origin are embedded into the supply chain	
		Company has an annual sustainability report and provides access to historical data	
		Targets and results are publicly shared	
		Sustainability reporting verified and/or audited by a third party	
		None of these	Red
30%	Which of the following frameworks, standards and initiatives does the company report into or towards?	Global Reporting Initiative (GRI)	6-8= dark green 4-5= green 2-3= yellow 1= orange
		Carbon Disclosure Project (CDP)	
		Sustainability Accounting Standards Board (SASB)	
		Science Based Targets initiative (SBTi)	
		Sustainable Development Goals (SDGs)	
		UN Guiding Principles Reporting Framework (UNGPRF)	
		Task Force on Climate-Related Financial Disclosures (TCFD)	
		UN Global Compact	
		Other, please list: _____	
		Other, please list: _____	
None	Red		
B. Coffee-Specific Sustainability Strategy (15 points)			
40 %	Does the company have a public coffee-specific	Yes	Dark green
		Partial (strategy is ad-hoc, mostly project based and/or without an overarching framework)	Yellow

	sustainability strategy or investments?	Limited (relies mostly on generic sourcing policies or commitments and few origin investments or activities)	Orange
		No	Red
40 %	If the company has a coffee-specific sustainability strategy, what supply chain and origin sustainability aspects does it address? Check all that apply.	Labor Rights	7= dark green 5-6= green 3--4= yellow 1-2= orange
		Social Inclusion (Gender, Next Generation, etc.)	
		Climate Change	
		Deforestation	
		Other Environmental (water, biodiversity, etc.)	
		Living Income/Profitability	
		Purchasing Practices (premiums, certifications, traceability, etc.)	
		Other: _____	
		None of these	Red
20 %	Which pre-competitive or multi-stakeholder initiatives is the company involved in at the coffee industry level? Check all that apply.	Global Coffee Platform (GCP)	4+= dark green 3= green 2= yellow 1= orange
		International Coffee Organization: Coffee Public-Private Task Force (ICO CPPTF)	
		International Coffee Partners, including Initiative for coffee&climate (ICP C&C)	
		Sustainable Coffee Challenge (SCC)	
		World Coffee Research (WCR)	
		International Women's Coffee Alliance (IWCA)	
		Other: _____	
		None of these	
2. Social Conditions & Inclusion			
A. Labor Conditions (12,5 points)			
40 %	Which of the following topics are covered in the company's code of conduct/policies or responsible sourcing standard regarding labor conditions and rights? Check all that apply.	Prohibiting Child Labor	8= dark green 7= yellow 6 or less = orange
		Prohibiting forced or bonded labor, workplace abuse	
		Prohibiting discrimination	
		Freedom of association, collective bargaining	
		Ensuring a healthy and safe work environment	
		Promoting good labor contracting practices	
		Ensuring a minimum wage	
		Grievance Mechanism procedures detailed	
		None of these	Red
20 %	How are labor rights issues identified in the countries/regions that the company sources from? Check all that apply.	Media scans and published reports on labor violations	3 = dark green 2= green 1= yellow
		Supply chain monitoring data, including needs assessments	
		Involvement of external, third party stakeholders in supply chain risk assessment process	
		Other: _____	
		None of these/Unknown	Red
40 %	Where labor rights issues are of concern or are pervasive in the company's coffee origins, which of the following strategies does the company engage in	Examination of proxy indicators to understand root causes of labor rights violations (poverty rates, school enrollment, minimum working ages, trafficking rates, etc.)	5= dark green 4 = green 2-3= yellow 1= orange
		The company works with other partners or national bodies to help monitor and address those risks systematically	
		The company's supply chain labor rights and conditions data are shared in public reporting	
		Corrective action or remediation plans created to address known issues in the supply chain	

	to address the issues? Check all that apply.	Corrective action or remediation plans reviewed/ evaluated periodically for effectiveness	
		None of these/ Unknown	Red
B. Social Inclusion (12,5 points)			
50 %	Which of the following describes the company's social inclusion strategies (gender, next generation, diversity, etc.) related to the coffee supply chain ? Check all that apply.	The company has conducted an investigation or risk assessment for its origins to understand pertinent social issues	7=dark green 5-6= green 3-4= yellow 1-2= orange
		Policy or plan created to address known issues and mitigate risk	
		Specific time-bound targets or commitments developed	
		Activities and Investments made	
		Activities and Investments assessed (monitoring for effectiveness)	
		Results on Progress Reported Regularly (e.g., yearly) and Publicly	
		Results integrated into the corporate decision-making process (i.e., to update target setting, etc.)	
		None of these	Red
50 %	What aspects of social inclusion is the company addressing through its activities and investments in the coffee supply chain? Check all that apply.	Improving women and/or next generation roles in coffee production decision-making	4= dark green 3= green 2=yellow 1= orange
		Improving women and/or next generation ownership, access to and control over productive resources (land, equipment, credit etc.)	
		Improving women and/or next generation access to training and knowledge	
		Supporting women and/or next generation engagement in producer organizations and/ or other community structures	
		Other: _____	
		None of these	Red
3. Environment			
A. Climate Change (12,5 points)			
25 %	Which of the following describes the company's climate change strategies (mitigation and adaptation) as related to the coffee supply chain (Scope 3)? Check all that apply.	The company has conducted an investigation or risk assessment to understand pertinent climate change issues	7=dark green 5-6= green 3-4= yellow 1-2= orange
		Policy or plan created to address known issues and mitigate risk	
		Specific time-bound targets or commitments developed	
		Activities and Investments made	
		Activities and Investments assessed (monitoring for effectiveness)	
		Results on Progress Reported Regularly (e.g., yearly) and Publicly	
		Results integrated into the corporate decision-making process (i.e., to update target setting, etc.)	
			Company has a corporate wide/general climate strategy that does not address coffee production issues specifically (i.e., focused mostly on Scope 1 and 2, with limited Scope 3 planning or strategic investment, especially as related to coffee production).
	None of these/ Unknown	Red	
20 %	If the company has climate change targets or commitments, are	Yes	Dark green
		Partial/ Process in Progress	Yellow
		No	Red

	they in-line, validated or reported through corporate climate initiatives (SBTi, CDP, etc.)?	Does not apply; the company does not have targets/ Unknown	Red
20 %	What type of climate targets does the company have in place?	Commitments include scope 1, 2, and 3 of GHG Protocol recognized emission sources A public carbon reduction plan/ GHG emission reduction target is in place near-term (by 2030) Commitment to reach net-zero by 2050 or earlier Other: _____ None of these	3= dark green 1-2= yellow Red
20 %	How is the company investing in climate change strategies in the coffee supply chain ? Check all that apply.	Training or Farm management plans with producers for climate smart agriculture Measuring farm-level emissions Sharing farm-level emissions results data with producers Projects that meet any recognized carbon project standards for insetting or offsetting (VCS, Gold Standard, Plan Vivo, Acorn, etc.) Carbon Projects that generate direct cash payments to producers (Payment for Ecosystem Services) Other: _____ None of these	5= dark green 4= green 2-3= yellow 1= orange red
15 %	Does the company have any other activities or investments regarding other environmental issues in the coffee supply chain? Check all that apply.	Water Conservation Water Pollution Prevention Biodiversity Local nutrient cycling; waste management on farms Regenerative Agriculture (and Soil Conservation) Other: _____ None	5 = dark green 4 =green 3= yellow 1-2= orange Red
B. Deforestation (12,5 points)			
30 %	Which of the following describes the company's strategies to avoid and reduce deforestation within and around its coffee supply chains ? Check all that apply.	The company has conducted an investigation or risk assessment for its origins to understand deforestation risk areas Policy or plan created to address known issues and mitigate risk Specific time-bound targets or commitments developed Activities or Investments made Activities and Investments assessed (monitoring for effectiveness) Results on Progress Reported Regularly (e.g., yearly) and Publicly Results integrated into the corporate decision-making process (i.e., to update target setting, etc.) None of these/ Unknown	7=dark green 5-6= green 3-4= yellow 1-2= orange
20 %	If the company has a	Yes, policy includes a deforestation-free cut-off date before Dec 31 2020	Dark Green

	deforestation-free policy, does the policy include a cut-off date for deforestation before December 31 2020?	Policy includes a plan with a later cut-off date	Yellow
		Policy includes a goal/commitment <i>without</i> a cut-off date (Includes codes of conduct that specify deforestation-free without a cut-off date)	Orange
		No policy exists	Red
20 %	To track and monitor risk, does the company engage in farm mapping at origin with data points or polygons?	Yes	Dark green
		Partial (in some locations or projects)	Yellow
		Limited evidence	Orange
		No/Unknown	Red
30 %	How is the company investing in or advocating for forest conservation in the supply chain? Check all that apply.	Training or Farm management plans with producers on forest conservation and restoration	6= dark green 4-5= green 2-3= yellow 1= orange
		Landscape level initiatives addressing regional deforestation issues	
		Providing local variety seedlings, other agroforestry/shade plants to rehabilitate landscapes	
		Forestation or Restoration Projects that generate direct cash payments to beneficiaries (Payment for Ecosystem Services)	
		Expressed public support for increased legislation within consuming countries to halt deforestation in commodity supply chains	
		Signatory or member of voluntary initiatives to end or reduce soft commodity driven deforestation (e.g. NYDF, Forest Positive Coalition by CGF, etc.)	
		Other:	
		None of these	Red
4. Sustainable Purchasing & Economic Conditions			
A. Purchasing Practices (12,5 points)			
40 %	What percentage of the company's coffee volume is sourced under a standard or certification?	_____% Certified _____% Verified	For certified: 81-100%= 4 pts 61-80%= 3 pts 41-60%= 2 pts 16-40-%= 1 pt 0-15%= 0 pts For verified: Add 0.5 pts to the certified score for every 20% verified. For TOTAL score : 4 pts. = dark green 3 pts+= green 2 pts+= yellow 1 pt. += orange 0 pts= red
		Unknown	Red

20 %	Does the company publicly communicate premiums paid for sustainability practices? (This does not include premiums paid for quality.)	Yes	Dark Green
		No	Red
20 %	Weighted to supply volume, what % of contracts have 2 year or greater terms?	_____ %	Dark Green= 90-100% Green= 50-89% Yellow= 30-49% Orange= 15-29% Red= 0-14%
		Unknown	Red
20 %	What % of the company's volume is traceable to the individual farm level? (This refers to the level of traceability the company actively knows and utilizes. This does not include certifications in general unless they are company owned/managed certification programs where farm-level traceability is required and the company has direct access to the data).	81-100%	dark green
		61-80%	green
		41-60%	yellow
		21-40%	orange
		0-20%	red
B. Farmer Economic Viability (12,5 points)			
40 %	Which of the following describes the company's farmer-economic viability strategies (profitability, productivity, living income, livelihoods) related to the coffee supply chain? Check all that apply.	The company has conducted an investigation or risk assessment for its origins to understand economic/ poverty level risk areas	7=dark green 5-6= green 3-4= yellow 1-2= orange
		Policy or plan created to address known issues and mitigate risk	
		Specific time-bound targets or commitments developed	
		Activities or Investments made	
		Activities and Investments assessed (monitoring for effectiveness)	
		Results on Progress Reported Regularly (e.g., yearly) and Publicly	
		Results integrated into the corporate decision-making process (i.e., to update target setting, etc.)	
	None of these/Unknown	Red	
20 %	Is there an effort to assess net income of producers to	Yes, across all or most origins	Dark Green
		Partial (through some projects or origins)	Yellow

	determine whether costs of production exceed income earned?	Limited (through only a single project or origin or other limited engagement)	Orange
		No	Red
20 %	Is the company measuring the living income of producers in the supply chain?	Yes, in all or most origins	Dark Green
		Partial (through some projects or origins)	Yellow
		Limited (through only a single project or origin or other limited engagement)	Orange
		No	Red
20 %	If the company is measuring producer costs, incomes, etc., Is the company making any effort to reduce living income gaps and/or financially compensate farmers who have produced below the cost of production?	Yes, broadly	Dark Green
		Partial (through some projects or origins)	Yellow
		Limited (through only a single project or origin or other limited engagement)	Orange
		No	Red